

# Gender Pay Gap Report 2025



# Gender Pay Gap Reporting

In April 2017, the UK Government introduced new legislation meaning that private and voluntary sector employers with more than 250 employees are required to report on their gender pay gap. This must be published by 04 April annually and employers should make it available on their company website. In addition, it must be uploaded onto a government website, where the information is publicly available.

## What is the gender pay gap?

The gender pay gap measures the difference between men and women's average (median) hourly earnings. It compares the average pay by gender of all roles collectively, regardless of type or level and is usually shown by the percentage men earn more than women.

## Gender Pay Gap v Equal Pay

The gender pay gap is NOT the same as equal pay. Equal pay refers to men and women being paid the same, for work of equal value. Whilst we do have a gender pay gap when we compare the overall average salary and bonus for men and women, ALL employees at the Weston Group receive equal pay for equivalent roles. We continually review our approach to pay and benefits and are confident that male and female employees are treated equally regarding pay, benefits, career opportunities and access to learning and development.

## What is included in the calculations?

The pay calculations include basic pay and car allowances paid in the pay period covering 05 April 2024. The bonus calculations cover bonuses, commission and any profit-sharing paid within the year to 05 April 2024. Companies are required to publish their mean and median pay gap, mean and median bonus gap, pay quartile information and the proportion of men and women receiving bonuses.



Xanthe Davis, pictured above, joined us as a Trainee Site Manager in 2019. She was voted by staff as our 'Employee of the Year' in 2020, was promoted to Assistant Site Manager in 2022 and Site Manager in 2024.



## How is it calculated?

The mean is the difference between male and female hourly pay rates and is calculated by:

- Adding up the hourly rate of all relevant fully paid employees of each gender separately and dividing the total by the number of employees of that gender.
- The mean hourly rate for women is then subtracted from the mean hourly rate for men.
- The difference is then divided by the male hourly rate.
- This is then multiplied by 100 to give a percentage.

The mean gender pay gap is shown as a percentage of the male pay rate.

The median is calculated by:

- List all the relevant fully paid hourly pay rates for male employees from highest to lowest and select the middle hourly pay rate.
- List all the relevant fully paid hourly pay rates for female employees from highest to lowest and select the middle hourly pay rate.

The difference between these median hourly pay rates is expressed as a percentage of the male hourly pay rate.

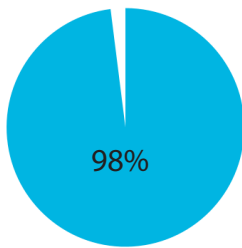
The mean and median approach is then similarly applied to compare bonuses. The proportion of men and women receiving bonus pay is also detailed.

To assess the pay quartiles, all the relevant fully paid hourly pay rates for all employees are listed together from lowest to highest and then divided into four quartiles to show how the distribution of men and women vary according to each quartile.

## Gender Pay and Bonus Figures for Weston Group

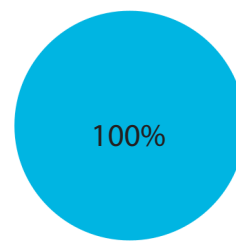
YEAR	MEAN			MEDIAN		
	2022	2023	2024	2022	2023	2024
PAY GAP	26.8%	25.9%	26.8%	25.3%	27.3%	30.1%
BONUS GAP	68.0%	41.4%	60.4%	33.4%	30.9%	32.4%

RECEIVING BONUS - MALE



4 people joined after the bonus was paid

RECEIVING BONUS - FEMALE

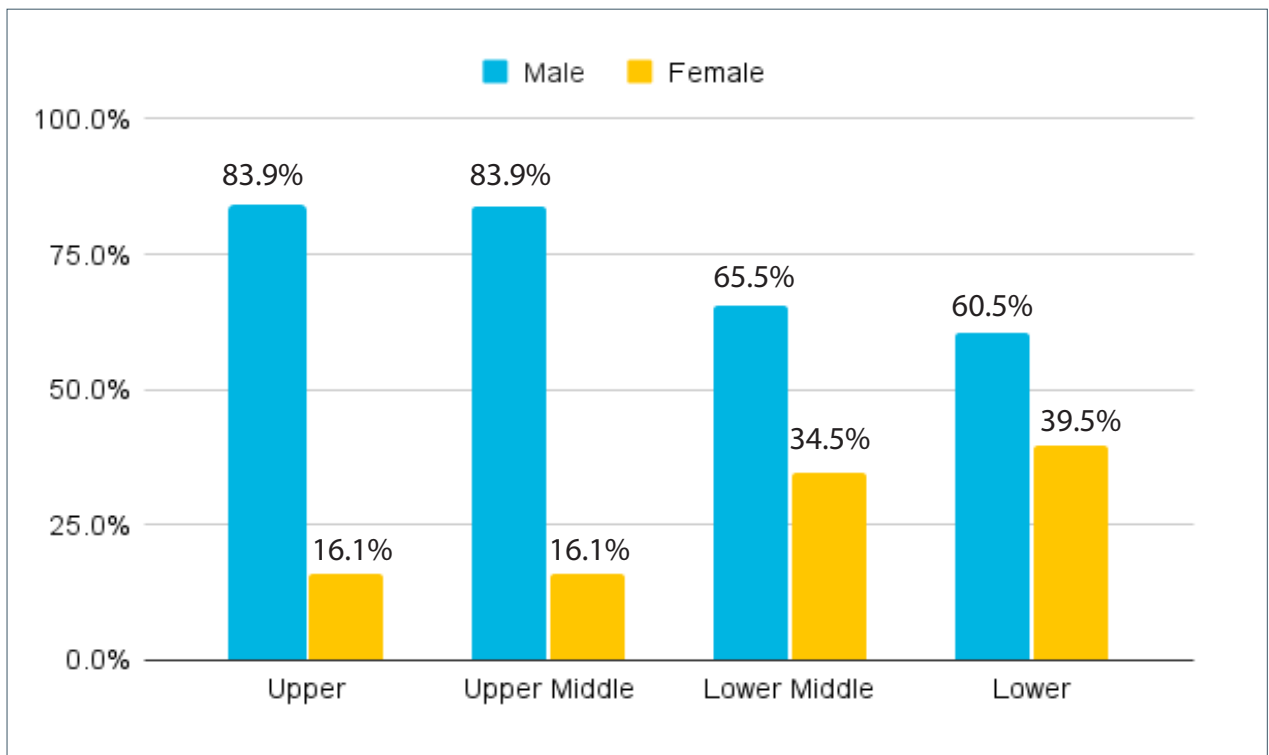
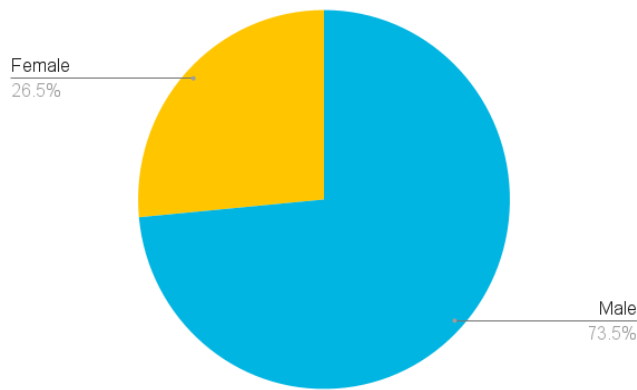


1 performance bonus paid



## Pay Quartiles by Gender

In April 2024, there were 347 relevant employees, 255 were male and 92 were female. This equates to 27% female and 73% male overall. Therefore, if the females were evenly distributed amongst the pay quartiles, it would only be possible to achieve a maximum result of 27.73% in each quartile.



## **What are the underlying causes of Weston Group Plc's gender pay gap?**

Weston Group Plc is committed to equal opportunities and treatment for all employees regardless of sex, race, religion or belief, age, marriage or civil partnership, sexual orientation, gender reassignment, disability, pregnancy, and maternity. All our employees undertake regular Equality, Diversity and Inclusion training. We appreciate a diverse workforce creates an environment in which innovation and creativity flourish.

Our gender pay gap is as a result of a higher percentage of male employees in senior management positions, as well as in construction activities. These roles also tend to attract higher levels of bonus. The gap is not because of our approach to pay and benefits, nor any of our policies and procedures.

## What is Weston Group Plc doing to address its gender pay gap?

Weston Group Plc is not only committed to building homes for life, but also careers for life. We firmly believe our people to be our greatest asset and therefore focus on attracting, employing, nurturing and developing some of the best talent in the industry. We want to send a strong and clear signal that we are committed to gender equality in the workplace, so that we can continue to develop our reputation for being a fair and progressive employer. We fully recognise the significant business benefit of attracting a wider pool of potential recruits for our vacancies. We understand that our employees will feel valued and engaged in a culture which is committed to equality and this will lead to increased productivity.

Developing and progressing our existing female workforce into senior roles is a crucial part of reducing the gender pay gap at The Weston Group. As well as attracting and recruiting more women, we want to retain and develop the women who already work for us. Early engagement work with local schools and colleges continues to be an essential part of our strategy as we aim to inspire a diverse pool of future employees. This includes school assembly talks, careers fairs, work experience placements and holding open days at our sites and head office.

We fully expect that any changes that we are making now, will begin to have an impact over the next two to four years.

I confirm that the gender pay gap data contained in this report for Weston Group Plc is accurate and has been produced in accordance with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.

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